

## **Michigan Council for Arts and Cultural Affairs**



### ORGANIZATION OVERVIEW

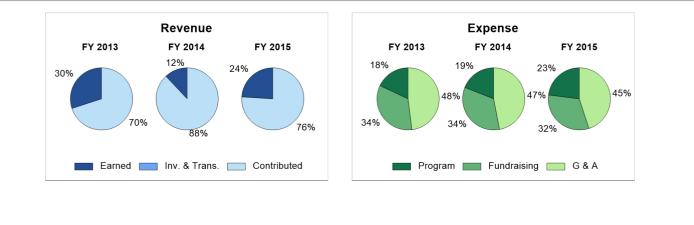
Organization Name	Michigan Legacy Art Park	Year Organization Founded	1993
Address	12500 Crystal Mountain Drive, Thompsonville, MI 49683-	Number of Board Members	13
	9393		
County	Benzie	Fiscal Year End Date	09/30
Federal ID #	38-3172005	DUNS Number	142817829

This applicant is not audited or reviewed by an independent accounting firm.

~0% signifies a value of less than +/- 0.5%.

### **ORGANIZATION SUMMARY**

Financial Activity	FY 2013	FY 2014	% chg	FY 2015	% chg
Unrestricted Activity					_
Revenue					
Earned					
Program	\$35,210	\$35,207	~0%	\$55,742	58%
Non-program	2,953	1,421	-52%	918	-35%
Total Earned	38,163	36,628	-4%	56,660	55%
Investment & Transfers	8	14	75%	19	36%
Contributed	90,862	271,512	199%	175,416	-35%
Total Unrestricted Revenue	\$129,033	\$308,154	139%	\$232,095	-25%
Total Unrestricted Revenue Less In-Kind	\$116,436	\$308,154	165%	\$232,095	-25%
Expenses					
Program	\$23,128	\$23,657	2%	\$32,338	37%
Fundraising	44,009	42,285	-4%	46,077	9%
General & Administrative	62,140	57,357	-8%	65,074	13%
Total Expenses	\$129,277	\$123,299	-5%	\$143,489	16%
Total Expenses Less In-Kind	\$125,003	\$123,299	-1%	\$143,489	16%
Net Unrestricted Activity	(\$244)	\$184,855		\$88,606	
Net Temporarily Restricted Activity	\$13,475	\$0		\$0	
Net Permanently Restricted Activity	\$0	\$0		\$0	
Net Total Activity	\$13,231	\$184,855		\$88,606	



RE\	/ENUE					
Earn	ied	FY 2013	FY 2014	% chg	FY 2015	% chg
1	Admissions	\$4,539	\$4,530	~0%	\$5,377	19%
2	Ticket Sales	\$2,056	\$2,206	7%	\$9,265	320%
3	Tuitions	\$0	\$0	n/a	\$0	n/a
4	Workshop & Lecture Fees	\$1,698	\$5,900	247%	\$625	-89%
5	Touring Fees	\$0	\$0	n/a	\$0	n/a
6	Special Events - Non-fundraising	\$203	\$295	45%	\$392	33%
7	Gift Shop/Merchandise Sales	\$1,541	\$1,271	-18%	\$518	-59%
7a	Gallery/Publication Sales	\$817	\$244	-70%	\$176	-28%
8	Food Sales/Concession Revenue	\$962	\$0	n/a	\$0	n/a
8a	Parking Concessions	\$0	\$0	n/a	\$0	n/a
9	Membership Dues/Fees	\$5,730	\$8,650	51%	\$9,810	13%
10	Subscriptions - Performance	\$0	\$0		\$0 \$0	n/a
10a	Subscriptions - Media	\$0	\$0		\$0	n/a
11	Contracted Services/Performance Fees	\$0	\$0		\$0 \$0	
12	Rental Income	\$450	\$150	-67%	\$400	167%
13	Royalties/Rights & Reproductions	<u>\$450</u> \$0	\$130 \$0		<u> </u>	
	Advertising Revenue	<u>\$0</u> \$0	<u> </u>	n/a	<u> </u>	
14	-					n/a
15	Sponsorship Revenue	\$17,450	\$12,250	-30%	\$28,000	129%
16	=	\$0	<u>\$0</u>	<u>n/a</u>	<u>\$0</u>	n/a
17	Investments-Unrealized Gains/Losses	\$0	\$0	<u>n/a</u>	\$0	n/a
18	Interest & Dividends	\$8	\$14	75%	\$19	36%
19	Other Earned Revenue	\$2,717	\$1,132	-58%	\$2,097	85%
20	Total Earned Revenue =	\$38,171	\$36,642	-4%	\$56,679	55%
Con	tributed	FY 2013	FY 2014	% chg	FY 2015	% chg
21	Trustee/Board Contributions	\$2,200	\$2,297	4%	\$1,640	-29%
22	Individual Contributions	\$11,180	\$74,331	565%	\$33,197	-55%
23	Corporate Contributions	\$21,130	\$19,546	-7%	\$24,903	27%
24	Foundation Contributions	\$5,600	\$64,893	1059%	\$24,988	-61%
25	Government - City	\$0	\$0	n/a	\$0	n/a
26	Government - County	\$0	\$0	n/a	\$0	n/a
27	Government - State	\$19,000	\$78,177	311%	\$35,123	-55%
28	Government - Federal	\$0	\$0	n/a	\$0	n/a
28a	Tribal Contributions	\$0	\$0	n/a	\$0	n/a
29	Special Events - Fundraising	\$20,980	\$32,268	54%	\$55,565	72%
30	Other Contributions	\$11,650	\$0	n/a	\$0	n/a
30b	Parent Organization Support	\$0	\$0	n/a	\$0	n/a
	Related Organization Contributions	\$0	\$0	n/a	\$0	n/a
31	In-kind Contributions	\$12,597	\$0		\$0	
32	Net Assets Released from Restrictions	\$0	\$0		\$0	n/a
-	Total Contributed Revenue and Net Assets Released from Restrictions	\$104,337	\$271,512	160%	\$175,416	-35%
34	Total Earned and Contributed Revenue Including Net Assets Released	\$142,508	\$308,154	116%	\$232,095	-25%
35	Transfers & Reclassifications	\$0	\$0	n/a	\$0	n/a
Tota	I Revenue	FY 2013	FY 2014	% chg	FY 2015	% chg
36	Total Revenue	\$142,508	\$308,154	116%	\$232,095	-25%
	Total Unrestricted Revenue	\$129,033	\$308,154	139%	\$232,095	-25%
	Total Unrestricted Revenue Less In-Kind	\$116,436	\$308,154	165%		-25%

### Organization Name Michigan Legacy Art Park

EXF	PENSE					
Expe		FY 2013	FY 2014	% chg	FY 2015	% chg
1	Total Salaries & Fringe (From Section 5)	\$53,069	\$57,722	9%	\$74,057	28%
2	Accounting	\$1,294	\$1,290	~0%	\$0	n/a
3	Advertising and Marketing	\$3,707	\$6,122	65%	\$6,722	10%
4	Artist Commission Fees	\$0	\$4,400	n/a	\$1,468	-67%
4a	Artist Consignments	\$0	\$0	n/a	\$0	n/a
5	Artists & Performers - Non-Salaried	\$6,932	\$10,786	56%	\$6,830	-37%
6	Audit	\$0	\$0	n/a	\$0	n/a
7	Bank Fees	\$2,797	\$2,157	-23%	\$3,077	43%
8	Repairs & Maintenance	\$1,611	\$3,246	101%	\$258	-92%
9	Catering & Hospitality	\$11,645	\$5,181	-56%	\$8,095	56%
10	Collections Conservation	\$2,013	\$2,093	4%	\$2,650	27%
11	Collections Management	\$0	\$0	n/a	\$0	n/a
12	Conferences & Meetings	\$2,357	\$525	-78%	\$211	-60%
13	Cost of Sales	\$549	\$731	33%	\$1,475	102%
14	Depreciation	\$4,462	\$6,357	42%	\$11,032	74%
15	Dues & Subscriptions	\$1,680	\$1,495	-11%	\$1,310	-12%
16	Equipment Rental	\$0	\$321	n/a	\$1,055	229%
17	Facilities - Other	\$858	\$460	-46%	\$1,235	168%
18	Fundraising Expenses - Other	\$852	\$8,222	865%	\$9,238	12%
19	Fundraising Professionals	\$0	\$0	n/a	\$0	n/a
20	Grantmaking Expense	\$0	\$0	n/a	\$0	
21	Honoraria	\$0	\$0	n/a	\$0	n/a
22	In-Kind Contributions	\$4,274	\$0		\$0 \$0	n/a
23	Insurance	\$3,774	\$2,122	-44%	\$2,738	29%
24	Interest Expense	<u>\$0</u>	\$0	/a	<u> </u>	
25	Internet & Website	\$469	\$110	-77%	\$259	135%
26	Investment Fees	<u> </u>	\$0	n/a	\$0	n/a
27	Legal Fees	\$0	\$0	n/a	\$0 \$0	n/a
28	Lodging & Meals	\$279	<u>\$0</u> \$0	n/a		n/a
29	Major Repairs	<u> </u>	<u>\$0</u> \$0	n/a		n/a
30	Office Expense - Other	\$60	<u>\$0</u> \$0	n/a	\$0 	n/a
31	Other	\$770	\$1,640	113%	\$2,304	40%
32	Postage & Shipping	\$2,558	\$2,532	-1%	\$2,092	-17%
	Printing	\$6,627	\$2,852	-57%	\$2,393	-16%
34	Production & Exhibition Costs	\$702	\$130	-81%	\$60	-54%
-	Programs - Other	\$413	\$884	114%	\$165	-81%
	Professional Development	\$1,600	\$626	-61%	\$2,644	322%
36	Professional Fees - Other	\$11,584	\$143	-99%	\$1,333	832%
37	Public Relations	<u>\$0</u>	\$0	n/a	\$0	
38	Rent	\$75	\$574	665%	\$383	-33%
38a	Recording & Broadcast Costs	\$0	\$0	003 %		-33 % n/a
38b	Royalties/Rights & Reproductions	\$0	\$0	n/a	\$0	n/a
39	Sales Commission Fees	\$59	\$0	n/a		n/a
	Security	\$0	\$0	n/a		n/a
40	Supplies - Office and Other	\$523	\$578	11%	\$324	-44%
41	Telephone	<u> </u>	\$0	n/a	\$0	
42	Touring	\$0	\$0	n/a		n/a
43	Travel	\$1,684	<u>\$0</u> \$0	n/a		n/a
	Utilities	\$0	\$0 \$0	n/a		n/a
Tota	I Expense	FY 2013	FY 2014	% chg	FY 2015	% chg
	Total Expenses	\$129,277	\$123,299	-5%	\$143,489	16%
	Total Expenses Less In-Kind	\$125,003	\$123,299	-1%	\$143,489	16%
46	Change in Net Assets	\$13,231	\$184,855	1297%	\$88,606	-52%

### DESCRIPTIONS

Below are the descriptions provided for questions that required additional information.

#### **REVENUE**

6a Special Events - Non-fundraising, Briefly Describe19a If Other Earned Revenue, Briefly Describe

Fairies & Forts, Winter Sounds Fee for school field trips and group tours

#### **EXPENSES**

- 17a Facilities Other, Briefly Describe
- 18a Fundraising Expenses Other, Briefly Describe
- 31a If Other, Briefly Describe
- 34b Programs Other, Briefly Describe
- 36a Professional Fees Other, Briefly Describe

ADA-compliant, 8 month Portable Restroom Rental Legacy Gala event expenses, Tribute Video, grant application fees Licenses and permits, amortization of leased art, miscellaneous Field trip transportation Payroll processing

## **BALANCE SHEET TRENDS**

The Balance Sheet, also known as a Statement of Financial Position, shows the accumulated financial results of all the years that an organization has been in operation, and consists of what the organization owns - its assets; what the organization owes - its liabilities; and the difference between its assets and liabilities – its net assets or net worth.

This applicant has not provided Balance Sheet data. This may be due to the fact that the applicant is not independently audited by a public accounting firm or does not generate a Balance Sheet as part of its internal financial documents.

Assets	FY 2013	FY 2014	% chg	FY 2015	% chg
Current Assets					
Cash	\$52,946	\$0	n/a	\$0	n/a
Receivables	3,084	0	n/a	0	n/a
Prepaid Expenses & Other	3,055	0	n/a	0	n/a
Total Current Assets	59,085	0	n/a	0	n/a
Investments	0	0	n/a	0	n/a
Fixed Assets (net)	36,495	0	n/a	0	n/a
Non-Current Assets	259,580	0	n/a	0	n/a
Total Assets	\$355,160	\$0	n/a	\$0	n/a

Liabilities & Net Assets	FY 2013	FY 2014	% chg	FY 2015	% chg
Liabilities					
Current Liabilities					
Accounts Payable & Other	\$8,479	\$0	n/a	\$0	n/a
Loans & Other Debt	0	0	n/a	0	n/a
Deferred Revenue	0	0	n/a	0	n/a
Total Current Liabilities	8,479	0	n/a	0	n/a
Non-Current Liabilities	0	0	n/a	0	n/a
Total Liabilities	\$8,479	\$0	n/a	\$0	n/a
Net Assets					
Unrestricted	\$333,206	\$0	n/a	\$0	n/a
Temporarily Restricted	13,475	0	n/a	0	n/a
Permanently Restricted	0	0	n/a	0	n/a
Total Net Assets	\$346,681	\$0	n/a	\$0	n/a
Total Liabilities & Net Assets	\$355,160	\$0	n/a	\$0	n/a

### **BALANCE SHEET TRENDS: FINANCIAL POSITION**

The key measures of financial position below can help understand the capital structure of an organization.

This applicant has not provided Balance Sheet data. This may be due to the fact that the applicant is not independently audited by a public accounting firm or does not generate a Balance Sheet as part of its internal financial documents.

Financial Position	FY 2013	FY 2014	FY 2015
Net assets as a % of total expenses	268%	0%	0%
Total Working Capital	\$37,131	\$0	\$0
Fixed Assets (net)	\$36,495	\$0	\$0
Total Endowment	\$0	\$0	\$0
Total Debt	\$0	\$0	\$0

Net assets as a % of total expenses measures the net worth of an organization in relationship to its operating size. It is calculated as total net assets divided by total expenses. If the trend is level or increasing, then total net assets are keeping pace with growth in operating expenses.

**Total working capital** consists of the unrestricted resources available for operations, and in this report is calculated as unrestricted current assets (not including unrestricted endowment investments) minus unrestricted current liabilities. This is a conservative calculation of working capital and may differ from your internal calculations. Adequate working capital provides financial strength and flexibility to your organization, the ability to meet obligations as they come due, and the ability to take more risks, knowing there is a cushion to fall back on.

**Fixed assets (net)** include all land, buildings, equipment, and other fixed assets owned by the organization. It is calculated net of accumulated depreciation to reflect the reduction in the value of an asset as it ages and is used.

**Total endowment** includes monies usually invested long-term. Endowment may be unrestricted, temporarily restricted, or permanently restricted. Income from endowment is generally available for operations or to support specific purposes.

**Total debt** consists of all short and long-term contractual obligations of the organization, including notes, bonds, and capital leases payable.

# **NON FINANCIAL INFORMATION (Section 11)**

Staff	& Non-staff Statistics (Number of People)	FY 2013	FY 2014	% chg	FY 2015	% chg
1	Full-time Permanent Employees	1.00	1.00	0%	1.00	0%
2	Part-time/Seasonal Employees	1.00	1.00	0%	2.00	100%
3	Part-time/Seasonal Empl FTEs	0.16	0.16	0%	0.66	312%
4	Full-time Volunteers	0.00	0.00	n/a	0.00	n/a
5	Part-time Volunteers	24.00	24.00	0%	73.00	204%
6	Part-time Volunteers - FTEs	0.44	0.44	0%	0.85	93%
7	Independent Contractors	8.00	13.00	62%	24.00	85%
8	Independent Contractors - FTEs	0.26	0.09	-65%	0.13	44%
9	Interns/Apprentices	0.00	0.00	n/a	0.00	n/a
10	Interns/Apprentices - FTEs	0.00	0.00	n/a	0.00	n/a

Number of Contributors	FY 2013	FY 2014	% chg	FY 2015	% chg
1 Individuals	180	188	4%	168	-11%
2 Board	13	13	0%	13	0%
3 Corporate	6	18	200%	23	28%
4 Foundation	7	8	14%	4	-50%
5 Government (Federal, State & Local)	1	1	0%	1	0%

ndance (Number of People)	FY 2013	FY 2014	% chg	FY 2015	% chg
Total Paid Attendance	937	2,500	167%	2,569	3%
Physical	907	2,500	176%	2,569	3%
Virtual	30	0	n/a	0	n/a
Total Free Attendance	9,320	7,500	-20%	7,500	0%
Physical	9,000	7,500	-17%	7,500	0%
Virtual	320	0	n/a	0	n/a
Total Attendance	10,257	10,000	-3%	10,069	1%
Children 18 and under	3,000	3,000	0%	3,000	0%
Number of Groups of Children 18 and Under	25	19	-24%	13	-32%
Number of Other Groups	10	2	-80%	2	0%
Attendance - Classes/Workshops	1,100	155	-86%	160	3%
	Physical Virtual Total Free Attendance Physical Virtual	Total Paid Attendance937Physical907Virtual30Total Free Attendance9,320Physical9,000Virtual320Total Attendance10,257Children 18 and under3,000Number of Groups of Children 18 and Under25Number of Other Groups10	Total Paid Attendance         937         2,500           Physical         907         2,500           Virtual         30         0           Total Free Attendance         9,320         7,500           Physical         9,000         7,500           Virtual         320         0           Total Attendance         9,320         7,500           Virtual         320         0           Total Attendance         10,257         10,000           Children 18 and under         3,000         3,000           Number of Groups of Children 18 and Under         25         19           Number of Other Groups         10         2	Total Paid Attendance         937         2,500         167%           Physical         907         2,500         176%           Virtual         30         0         n/a           Total Free Attendance         9,320         7,500         -20%           Physical         9,000         7,500         -17%           Virtual         320         0         n/a           Total Free Attendance         9,000         7,500         -17%           Virtual         320         0         n/a           Total Attendance         10,257         10,000         -3%           Children 18 and under         3,000         3,000         0%           Number of Groups of Children 18 and Under         25         19         -24%           Number of Other Groups         10         2         -80%	Total Paid Attendance         937         2,500         167%         2,569           Physical         907         2,500         176%         2,569           Virtual         30         0         n/a         0           Total Free Attendance         9,320         7,500         -20%         7,500           Physical         9,000         7,500         -20%         7,500           Virtual         320         0         n/a         0           Virtual         320         0         n/a         0           Virtual         320         0         n/a         0           Total Attendance         10,257         10,000         -3%         10,069           Children 18 and under         3,000         3,000         0%         3,000           Number of Groups of Children 18 and Under         25         19         -24%         13           Number of Other Groups         10         2         -80%         2

Subscribers & Members	FY 2013	FY 2014	% chg	FY 2015	% chg
1 Paying Subscribers - Performance	0	0	n/a	0	n/a
1a Paying Subscribers - Media	0	0	n/a	0	n/a
1b Non-paying Subscribers - Media	0	0	n/a	0	n/a
2 Paying Members	53	56	6%	60	7%
3 How many people are both members and subscribers?	0	0	n/a	0	n/a

# NON FINANCIAL INFORMATION (Continued)

Prici	ng (in dollars)	FY 2013	FY 2014	% chg	FY 2015	% chg
1	Average Adult Price	\$5.00	\$5.00	0%	\$5.00	0%
2	Average Child Price	\$0.00	\$0.00	n/a	\$0.00	n/a
3	Average Senior Citizen Price	\$5.00	\$5.00	0%	\$5.00	0%
4	Average Student Price	\$0.00	\$0.00	n/a	\$0.00	n/a
5	Highest Single Price	\$10.00	\$10.00	0%	\$15.00	50%
6	Lowest Single Price	\$1.00	\$1.00	0%	\$1.00	0%
7	Median Price	\$5.00	\$5.00	0%	\$5.00	0%
8	Average Adult Tuition/Workshop Price	\$10.00	\$10.00	0%	\$5.00	-50%
9	Average Child Tuition/Workshop Price	\$3.00	\$3.00	0%	\$3.00	0%
10	Average Publication Price	\$25.00	\$25.00	0%	\$25.00	0%
11	Average Fundraising Special Event Price	\$75.00	\$75.00	0%	\$75.00	0%
12	Average Non-fundraising Special Event Price	\$10.00	\$10.00	0%	\$10.00	0%
13	Average Media Content Price	\$0.00	\$0.00	n/a	\$0.00	n/a

Program Activity (Number of Events)		FY 2013	FY 2014	% chg	FY 2015	% chg
1	Live Productions - Self-Produced	0	0	n/a	0	n/a
1a	Live Productions - Presented Only	6	6	0%	8	33%
2	Public Performances - Home	6	6	0%	8	33%
3	Public Performances - Away	0	0	n/a	0	n/a
3a	Online/radio/television programs	0	0	n/a	0	n/a
4	Permanent Exhibitions	1	1	0%	1	0%
5	Temporary Exhibitions	1	1	0%	1	0%
6	Classes/Workshops - for the	5	6	20%	2	-67%
7	Classes/Workshops - for professional artists	0	0	n/a	0	n/a
7a	Publications	0	0	n/a	0	n/a
7b	Number of Publications Distributed	0	0	n/a	0	n/a
8	Tours	0	2	n/a	3	50%
8a	Number of Tour Occurrences	0	18	n/a	48	167%
9	Films	0	0	n/a	1	n/a
9a	Number of Film Screenings	0	0	n/a	1	n/a
10	Lectures	0	1	n/a	1	0%
10a	Number of Lecture Occurrences	0	1	n/a	1	0%
11	Exhibition Openings	1	0	n/a	0	n/a
12	World Premieres	0	0	n/a	0	n/a
13	National Premieres	0	0	n/a	0	n/a
14	Local Premieres	0	0	n/a	0	n/a
15	Works Commissioned	0	0	n/a	6	n/a
16	Workshops or readings of new works	0	0	n/a	0	n/a
17	Programs - Other	0	0	n/a	0	n/a
17a	Number of Programs - Other Occurrences	0	0	n/a	0	n/a
18	Off-site School Programs	2	2	0%	1	-50%
18a	Number of Off-site School Program Occurrences	6	16	167%	5	-69%
19	Facility Rentals - By your org. for your program use	1	1	0%	1	0%
20	Facility Rentals - By your org. for your non- program use	8	6	-25%	8	33%
21	Facility Rentals - Of your org. for another org's use	3	1	-67%	2	100%